

APM Project Management Awards

Each of the criteria is scored 0-25 and each section is weighted accordingly



Categories:
Programme of the Year

The APM judges are looking for the stories behind the programmes and people that have delivered the greatest benefit to their clients, project teams and wider stakeholders.

The criteria for these categories puts a greater emphasis on the outputs and outcomes of the programme, whilst recognising the essential role that the project management techniques have in delivering success. Programme management criteria is based on the APM Body of Knowledge 6th edition.

Programme management	Weighting 25%
Context: Describe the background of the programme and how the need for it arose. How did the governance of the programme influence its successful delivery? What broad organisational factors outside of the programme had an impact on how it was managed?	
People: Outline who worked on the programme and how people were motivated and coordinated to achieve its objectives. How were the attitudes and relationships between those people effectively managed? How was a professional approach developed and maintained throughout the programme?	
Delivery: Describe the methods and techniques used to effectively manage the delivery of outputs, outcomes and benefits. How did this positively impact the programme? Was it delivered on time, on budget and to the required standard?	
Interfaces: How did the management of the programme interface with your sponsor and all stakeholders? Outline any challenges you faced that needed to be overcome.	
Total	

Results and benefits	Weighting 50%
Describe the results of the programme and the benefits to the organisation. How did the programme achieve what it set out to do?	
Describe the results and benefits for the programme team. What will the team take away with them into the next programme?	
Describe the results and the benefits for the customer/end user. Why was the programme deemed a success?	
Describe the results and benefits for other stakeholders. How did the successful completion of this programme benefit wider society?	
Total	

Innovation and lessons learned	Weighting 25%
Lessons learned: What were the key lessons learned that have been captured and shared within your organisation or programme? What methods were used to document and then share these experiences?	
Managing innovation: What innovations were there in the way the programme was delivered? What tools and techniques were used to manage innovation? How did this impact the successful delivery of the programme? How can the wider profession benefit from the way the programme was managed?	
Challenges overcome: What difficulties were anticipated and/or unforeseen during the delivery of this programme? How were these challenges overcome?	
Total	