

First name:	Surname:	Brief overview of your background and experience in this SIG subject matter: (maximum 150 words)	What motivated you to put yourself forward for election to the APM Assurance SIG committee? (maximum 150 words)	What qualities, skills and experience do you think you'll bring to the APM Assurance SIG committee? (maximum 150 words)
Mushtaq	Ali	Have been a member of this SIG for many years, contributing to events and publications as well as leading workstreams. Have many years experience in project management and assurance of projects.	Have genuine interest in the work of this SIG and would like to be involved in its future activities.	Over 15 years experience in Assurance and prior to that many years experience in project management. Bring wealth if experience through senior member if Institute if Internal Auditors.
Nigel	Bennett	I have around 15 years' experience in project assurance. As a practicing project manager, I would often peer review other bids and projects. When deploying a bid and project management method for an IT organisation that I authored, I defined an assurance regime and taught others how to assure projects. This led to me taking an operational role assuring the sales and delivery portfolios across emerging markets answering challenges such as "can we deliver this?" and "have we got the right people?". In recent years, as a consulting director, I help organisations improve their project, programme and portfolio management capability by offering smart, tailored assurance services based on organisational capability/maturity,	Throughout my career, I've been motivated to "put something back" to both the people I work with and the wider profession. I have demonstrated this, for example, by coaching those who work with me and authoring best management practice. I see joining the Assurance SIG committee as a logical step on this journey. It is an opportunity for me to bring my assurance knowledge experience to the profession, to add to our body of knowledge and to further the cause of smart assurance. I have seen projects fail for reasons ranging from individual competence, through team dynamics to organisational capability. I believe that smart assurance can help. I also believe that it's never too late to stop learning. I therefore also want to keep on learning from the SIG itself in	I work with project staff to develop their competencies in project and programme delivery using coaching and training, reinforcing the message that assurance should be seen as a positive opportunity to improve and not as an overhead. I work with senior executives to help them understand the benefits of assurance, observing how behaviour change leads to improvements in organisational capability. I have designed and deployed project assurance approaches for clients ranging from simple compliance audits to integrated assurance regimes. Through working globally, I have seen first-hand how national, organisational and team cultures affect project delivery and

		individual competency and delivery performance and compliance. This includes oversight and assurance of my firm’s related services and our assessor development programme. I am currently a member of the Assurance SIG Committee.	order to improve how I work with my team and how I deliver services to my clients.	understand its importance to designing and delivering assurance services. I’ve worked with the Cabinet Office and AXELOS Limited to author best practice including PRINCE2 2009 and 2017 editions, and P3M3 version 3 to ensure that the profession has the right tools to enable it to move forwards.
Peter	de Horsey	It has been a privileged to serve the Assurance committee, and I wish to continue. I have over four years’ experience in assurance roles; eleven as a programme and project management professional. I was the Department for Transport’s lead for project assurance in the Project Delivery Centre of Excellence. The role included building capability across the Department in assurance planning via communities of practice presentations and working directly with project managers. I provided Centre of Excellence assurance for decision makers. In past roles I: <ol style="list-style-type: none"> 1. had overarching responsibility and accountability for project integrated assurance planning and delivery at tier 1 investment [£100m +]; 2. implemented changes for processes in project delivery standards; 3. have provided project management advice and guidance for new and 	Assurance is integral to project management. I want to be in a supportive role that ensures the benefits of assurance are brought out, and built in further to PPM delivery. Its uses, and understanding, need to continue to be promoted as an integral aspect in PPM delivery. Its mechanics should be exploited, to ensure it’s built into PPM delivery lifecycle, from start-up to closure. With more investment in large scale programme and projects, now is the time to make the case even stronger for project and programme assurance. The SIG is an enabler to do this in the PPM community. I want to be a part of this SIG as it will help build the connections and allow me to work in its workstreams. These have the vital components to enhance the reputation for assurance. This motivates me to be a part of this exciting group!	I have proven UK Government programme and project management experience, supporting delivery of effective change; sourcing vital experience from roles in Programme Management Office (PMO) lead, to assurance, and departmental Relationship management. Since 2009, I have used my PMO capabilities to build effective management offices for programme and projects. Latterly, working in roles that provide monitoring and oversight of workstreams in Government departments through management of assurance and developing stakeholder relationships. I have built knowledge in the sponsorship of programmes; building engagement with key external stakeholders in

		<p>emerging projects.</p> <p>I am currently an Assurance manager in HMRC, providing independent second line of defence assurance activities for two large scale transformation programmes.</p>		<p>support of successful delivery of programme’s objectives.</p>
Martin	Elsner	<p>I am interested, and professionally involved, in Assurance for almost my entire working life. Very early in my career (in 2002) I was appointed an Internal Auditor in a large city council. It was there and then, when my fascination with auditing and Assurance has started, and has developed.</p> <p>Throughout the following years, even when I wasn’t working directly in Assurance, it was still a part of my consecutive roles. Then I was appointed a Procedure Auditor at a Business Assurance department in a local government agency, to assess procedures and processes within the organisation. Currently, I’d like to be involved in Assurance in a project management setting.</p>	<p>My motivation is to contribute, to learn and to be inspired. I believe the best way for development is to join a group of like-minded people. I would like to take part in discussions about different aspects of Assurance, and I am ready to take part in SIG’s activities, perhaps through writing and editing blogs.</p>	<p>I could bring to the SIG my enthusiasm and commitment. I could bring my experience of organising events, since I am serving on the Committee of my local APM Branch for the last 5 years. In addition to my experience, I could bring my skills, such as an excellent attention to detail, being reliable and well organised.</p>
Julian	Harris	<p>A Lead Auditor in high profile, high risk projects for some 20 years</p>	<p>A wish to feed back into a profession that has a significant impact in society.</p>	<p>Wide experience in a range of high value, high risk projects. Have also contributed to a number of APM publications and initiatives.</p>
Dave	Lovitt	<p>Prior to my retirement in 2016 I spent 25 years working in many roles on large change programmes and projects for a</p>	<p>I feel that the general level of awareness of the benefits of project assurance to all participants in delivering change is</p>	<p>I am an experienced practitioner in change, having spent many years leading and delivering change in</p>

		<p>National Government Department. I became an OGC Gateway Review team leader and embraced the move to professionalise project management throughout the public service. Since retiring from full time work I have served on the Assurance SIG and taken an active role in promoting its values and principles.</p>	<p>insufficient to provide them with the confidence that it can engender I believe that by sharing my experience and acquired knowledge I can help to improve that awareness and promote success.</p>	<p>many different organisations and sectors. That practical background gives me great confidence in my being able to explain and promote the value of Project Assurance to both individuals and organisations of at all levels and sizes.</p>
Roy	Millard	<p>Through different roles in engineering organisations, I developed comprehensive knowledge and experience in engineering development and project delivery. I know what a 'good project' looks like, and have the ability to analyse projects and recommend how their chances of successful delivery can be improved. On a number of occasions, I have had the satisfaction of recovering projects from severe problems, and this has resulted in a deeper understanding of how to make projects successful. For 15 years until November 2017 I led TfL's Internal Audit assurance over their multi-billion pound Investment programme. I now work as an independent consultant advising organisations on matters relating to project governance, risk and assurance. I have a BSc(Hons) degree and a Post-Graduate Diploma in Management Studies (DMS); I am a</p>	<p>I established the Assurance SIG in 2007, and have led it ever since (except for a one-year break). We are currently very active, and have achieved much – particularly in recent years. There is still much I would like the SIG to achieve, though, and I am therefore very keen to continue as a Committee member (and as the Chair).</p>	<p>Previous experience as the Assurance SIG founder, and committee member and Chair since its inception.</p>

		Fellow and ex-Trustee of the APM and a full Member of the IET, and Chair of APM's Nominations Panel. I organise and speak at conferences and seminars on the topic of assurance.		
Judd	Norton	delivering change and assurance in organisations as a consultant. A senior manager / consultant with Grant Thornton - a large client base with considerable exposure to change assurance and auditing in technology and financial services.	I am currently a member of the Assurance SIG and I would like to continue. I am currently working on a number of workstreams and deliverables and feel I can add more value to this SIG and the community going forward.	I currently lead the cross-industry IT governance and change and transformation assurance capability within Grant Thornton's BRS team. I am an experienced leader and chartered project professional and have expert 'hands on' skills in the detail of change and IT assurance.
Gary	Poole	I have worked in Programme/Project management roles for over 30 years. I have responsibility for assurance across a broad global portfolio. I have practiced project assurance in a range of industrial sectors including automotive, aerospace and construction.	I have been a member of the ASIG for many years. As projects become more complex and investments ever larger, assurance of project success is increasingly important. Organisations have been slow to invest in this subject and there is much to learn.	I have lead assurance activities in global blue chip organisations, currently being responsible for the assurance of a global portfolio of over 100 programmes
Toby	Robins	I am a programme management professional by background, having achieved RPP in 2014. Since 2015 I have been Network Rail's (corporate member) Head of P3M Assurance, accountable for the development, embedment and BAU of its assurance capability. I am an active IPA Gateway Reviewer of government high risk programmes.	The opportunity to support and influence the development of assurance capability for programme mgmt organisations through the sharing of my experience. Additionally to support my own development through collaboration with like-minded professionals.	Experience of assurance capability development and leadership within a large programme mgmt organisation. Ability to think creatively and deliver pragmatic / flexible solutions. Able to offer tactful challenge.

Roger	Smith	<p>I have been a programme director for over 20 years, so have extensive experience in delivery of large programmes, typically around £300m in value. for the past three years, I have been HMRC's head of investment and assurance, leading the department's assurance covering programmes with a value of £1.3bn. I am accredited with the IPA as a high risk review team leader to undertake assurance of government's major programmes. I am an RPP member of the APM.</p>	<p>I have been an informal member of the committee for three years, and want to both put more in and to have a formal role.</p>	<p>I have extensive experience of delivery and of assurance across government's major programmes.</p>
Pamela	Stacey	<p>Throughout my career, I have successfully designed, developed and delivered efficient and effective assurance programmes for business units and enterprise-wide portfolios/change projects in a highly regulated environment. I have engaged with board committees and key stakeholders as a trusted business partner, providing integrated reporting of audit outcomes, risk management activities, internal controls and compliance. My focus is providing independent assurance that the required elements to deliver the programme and associated benefits are in place and are operating effectively. I am currently Head of Programme & Corporate Assurance for a UK major</p>	<p>I have been involved in the Assurance SIG for just under three years, including the last two years as a Committee Member representing my fellow assurance practitioners. I play an active role in the committee; I was the chair of the Assurance Conference organising committee for three years. To me, the SIG provides our voice in the APM and is a great opportunity to share knowledge. Through the collective experience of SIG members, we are raising the profile of our profession, and increasing the understanding of the essential role of assurance in portfolio, programme and project management. I am motivated to apply for re-election as I want to contribute, and be part of that journey. In addition this is a great opportunity to</p>	<p>I bring my passion and enthusiasm for assurance to the committee, together with a wealth of practical experience and demonstrated outcomes. My peers tell me that I am strong on communication and engagement. I can translate “assurance-speak” into simple, meaningful business language which leads to understanding and action. As an analytical thinker, I am able to assess complex business information, develop conclusions, make recommendations and deliver effective solutions. I enjoy working with other people and believe that the best results are achieved by teams. And, of course, I have robust project management skills!</p>

		<p>infrastructure project where I am accountable for developing the integrated assurance strategy and plan, setting standards, developing capabilities and monitoring performance. I collaborate with executives to ensure that assurance recommendations are understood, prioritised appropriately and fed into improvement plans. I have gained significant experience around OCG Gateway Reviews, the Treasury Green Book and Managing Public Money.</p>	<p>learn from my peers and for me to share my experience with others.</p>	
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