

First name:	Surname:	Brief overview of your background and experience in this SIG subject matter: (maximum 150 words)	What motivated you to put yourself forward for election to the APM Governance SIG committee? (maximum 150 words)	What qualities, skills and experience do you think you'll bring to the APM Governance SIG committee? (maximum 150 words)
Ashley	Cox	Have been volunteering towards the SIG group since 2018. I have presented on Sponsorship and governance and supported writing a blog which was published on Network Rail's presentation.	A mix of developing myself in learning and appreciation to why other organisations operate differently, although apply various levels of governance which is right for them,	My knowledge in Project Management from a Royal Mail perspective which has helped provide a different perspective.
Estelle	Detrembleur	For the last 10 years, as a subject matter expert consultant, I particularly focussed on planning, risk management and contract management (NEC3 Suite) and focus my development on Multi-Billion-pounds Major Infrastructure Projects such as Crossrail, Tideway, HS2, BP Tortue.	Since I volunteered for the APM creates a positive and supportive environment where the community contribute to create opportunities and a positive impact in the project management profession. My desire is to enhance learning and capabilities, I'm passionate about supporting the development of professionals. My interest in joining the Governance SIG is to develop further my knowledge and understand better the principles of establishing good governance from start in an organisation and demonstrating its benefits. I am curious to understand how new technologies and digitalisation could influence governance in the future.	My public relation expertise allowed me to work with high level management on Central and Local government initiatives. I have the ability to work with others. I'm an optimist who loves to take on challenges and deliver them through a cooperative approach. Through my career, I have served on many committees and working groups providing strategic solutions in all sectors. I believe I have been an asset to all committee I sat on, I am an honest, confident and articulate individual.
Carol	Deveney	I was a member of the Governance SIG committee last year and have an	I have enjoyed being a member for the last year and being able to contribute to the subject matter development.	I bring a background of seeing governance in action in a variety of settings.

		extensive background in Sponsorship of projects and programmes.		
Roger	Garrini	As an active committee member for several years I think good Governance is very important to allow Projects to succeed and wish to help this. Previously I was 42 years in the Defence business and can bring that experience to the committee. I am keen to support this.	I am keen to continue the work to promote good Governance.	I have contributed to Governance SIG Guides, presented to branches and SIG events and have written some blogs for the APM website and white papers and expect to continue to do this.
Nick	Gray	My career has been spent working on complex major infrastructure programmes in the UK. I have sponsored and delivered enhancements at all stages of the lifecycle under a range of governance and management frameworks. My roots go back to London Underground as a graduate Civil Engineer. I moved to Docklands Light Railway project managing a diverse range of jobs from light rail extensions to business recovery following the Docklands bombing. A move to Network Rail led to senior roles on enhancement programmes. Highlights include sponsoring the iconic redevelopment of Kings Cross station and sponsoring the £5bn Thameslink Infrastructure Programme guiding 100 component projects as well as leading delivery of £780m of enabling activities. I had a spell as Head of profession for	Even hardened global programme professionals comment on the complexity of the rail industry in the UK and this does mean you get exposed to a wide range of topics and stakeholders. This all adds to the interest of the roles I have undertaken. I am at the stage in my career where I would like to utilise and share my experiences. I am already an accredited Peer Review team leader and participate in a range of initiatives to provide assurance and disseminate lessons. I am keen to increase my involvement. As the national head of the sponsorship profession within Network Rail I continued development of good practice methodologies to improve sponsor capability and competence. Strong links with professional bodies are a key component and ultimately also provide better career paths for	Strong understanding of the accountability and drive needed to sponsor complex high value schemes. Starting with business cases and definition of requirements, acting as the guiding mind during implementation then steering close-out to deliver outcomes providing tangible benefits for funders and users. Extensive dealings with a wide range of funders, stakeholders, customers and partner organisations under a variety of governance and management frameworks. Active management of contractual and funding frameworks to enable public and private sector investment in the rail network. Working collaboratively with delivery partners underpinned by sharing of lessons learnt through

		the 320 strong nationwide sponsor community. I am starting a new role as Programme Director covering risk and assurance in the Centre of Excellence for capital investment.	individuals coming into the field so I would like to contribute to the debate.	leadership of independent Peer Reviews. Extensive experience of leading diverse professional multi-disciplinary teams up to 150-strong on schemes at all stages in the lifecycle actively encouraging career development. Understanding of the wider context within communities through the gaining of consents, property acquisition, external communications along with an understanding of environmental issues backed by voluntary work outside work.
Andy	Murray	I am a chartered director and project management consultant with 30 years experience of delivery, advice and assurance in project and programme management. My specialist area is in organisational capability and in particular the interface between corporate governance and project management.	I have been a committee member for the Governance SIG for many years and enjoy working with other committee members to promote and advance the application of good governance on projects.	I have authored numerous best practice guides and contributed to the APM Body of Knowledge 7 <sup>th</sup> edition, so I bring a broad understanding of project management. Additionally, I have worked with 100+ organisations so can bring a range of views from different organisational perspectives. Finally, I bring insight, challenge and a network to the committee.
Obi	Ozonzeadi	I am a project practitioner with varied experience of project development, project delivery, assurance and process improvement as well as sponsorship.	I have been involved in the Governance SIG committee previously and would like to continue working with the team to raise the awareness that principles of good sponsorship and project governance	I have a likeable personality, good communication and strong interpersonal skills.

			should be treated as part of the normal project success criteria.	
Fraser	Payne	As a Lecturer and Non Executive Director, I have gained extensive experience in the field of governance. Through my involvement in 2 third sector organisations, I have been responsible for managing risk through conducting regular risk assessments and creating solutions for organisation sustainability. Furthermore, I have worked closely with senior management to ensure Nolan’s Principles for Public Life are adopted in practice and create a number of governance policies to ensure greater accountability and transparency in decision making.	I was motivated to apply for the SIG committee due to my extensive experience in managing project governance including identifying and responding to risk and adhering to legislation and continuously improving project quality. Therefore, I would be able to share these experiences to support the development of new APM training for members.	My experience in delivering commercial courses in agile project management and using digital technologies to improve project delivery would be advantageous. Through my research, industry practice and current qualification, I would be able to update the branch on new trends within project management and embed this into new APM training initiatives.
Martin	Samphire	Fellow of the APM and experienced programme director, portfolio manager, and management consultant having worked cross sector for over 40 years. Mechanical engineer by training I project managed complex capital programmes in my early career in the petrochemical sector with Foster Wheeler. Latterly, as a director and consultant with The Nichols Group, Impact Plus, Hitachi Consulting and 3pml, I have led teams engaged in major change and advised clients on major transformational change and	I have been an APM member since 1986. My objective (originally as now) was to share learning with fellow minded professionals and shape the future of good governance practice and also influence people outside the PM community (e.g. sponsors and Board members) to adopt good governance and sponsorship. I have contributed to the development of the APM and thought leadership in several ways: <ul style="list-style-type: none"> <li>• Being on the Editorial Board of Project Magazine in the 1990s</li> <li>• Delivered presentations, training events</li> </ul>	Company board experience, governance, business transformation, change management, project / programme / portfolio management, sponsorship, Agile. Also a wide experience of sectors and project types – capital, aerospace, construction, IT, HR, organisational, retail, M&A. Business leadership having been a director of three previous consultancies, as well as now owning and running my own. I bring leadership and organisational

		<p>P3M improvement programmes across diverse sectors. I have an MSc in programme and project management from Cranfield, am the current Chair of the APM Governance SIG and have been a committee member of the APM Portfolio Management SIG previously. I particularly focus on the role and accountability of the organisation executives and sponsors. I am lead / one of the panel of authors for our publications – Directing Change, Sponsoring Change, Directing Agile Change, Governance of Co-Owned projects.</p>	<p>and workshops at APM, IPMA, China PM Association and IoD conferences and event.</p> <ul style="list-style-type: none"> <li>• Had a number of articles published in Project magazine and blogs on the APM website</li> <li>• One of the original members of the Governance SIG (Gov SIG) in 2003 - contributed to the SIG publications and SIG development.</li> <li>• Original members of the APM Portfolio Management SIG</li> <li>• Part of the advisory panel for the APM 2015 Factors in Project Success research</li> <li>• Member of the APM Agile Project Management working group.</li> </ul> <p>I am proud of my contribution to, and the development of, both the Gov SIG and PfM SIGs and wish to continue to contribute to the Gov SIG.</p>	<p>skills to the committee as well as the energy to drive progress and results from our investment of, what after all is, a voluntary effort. I am familiar with the journey that the SIG has had to date, am fully supportive of the published strategy and am keen to continue to make an impact working with fellow committee members. My desire is to both enhance the learning and capabilities of the APM members, but also to influence senior executives and sponsors that sit outside the APM community – and have the greatest impact on the successful delivery of project outcomes, in my view. I want to shape good the future of good governance.</p>
Amerjit	Walia	<p>Been a part of the Governance SIG for over 7 years contributing when I can to development of best practices and publication guides.</p>	<p>To remain active and informed project and organisational governance issues for my CPD and self development that informs my role as a project professional</p>	<ul style="list-style-type: none"> <li>*Vast experience of delivering projects</li> <li>*expertise in people management</li> <li>*subject matter expert as an academic and tutor</li> <li>*interest in international governance</li> </ul>
Katherine	Williams	<p>As a management consultant working with public and private sector organisations to develop their Project/Programme management capability, I regularly perform reviews</p>	<p>In early 2020 I supported the APM Governance SIG with analysis of their sponsorship survey data; assisting in the development of material findings and observations that will inform content of</p>	<p>I work across a range of sectors and am therefore party to the many different challenges that organisations face. Being able to present these challenges I hope will</p>

		of and advise on project and programme governance matters. This ranges from looking at change management strategy and structure, through to reporting and stakeholder management, and the effectiveness of governance frameworks.	events moving forward. I enjoyed working with the team and would like to continue supporting the SIG with research and analysis in areas such as this.	inform areas for research or development that the SIG might wish to focus on. I have experience in analysing research data and reporting findings and enjoy presenting back to audiences interested in the same areas.
Richard	Zavitz	I am a Delegated Sponsor for Transport of London’s multi-billion pound capital investment programme to increase capacity, provide step-free access and improve the passenger experience within central London stations. As part of my role, I am responsible for the implementing the governance required for each investment. This includes identifying governance routes through a risk-based assessment, preparing and presenting project updates to the Board, chairing gate reviews, and overseeing project progress. My interest in continuing as a committee member is to develop further my knowledge of the role of sponsor in the project profession and share my perspective from TfL.	I would like to continue as a member of the committee to engage further with the project profession about the role of sponsor and the support needed to develop individual and organisational capability in the governance of change. TfL has a relatively mature approach to Sponsorship so I was able to incorporate my professional experience into the work for the SIG as well as the resources available to me through colleagues and connections.	I have a strong foundation in what it means to be a sponsor and how the sponsor needs to both lead and contribute to the project in conjunction with the project team. A big component of my role at TfL is stakeholder management and engagement across all levels of the organisation. My confidence when engaging with people will serve the committee by building meaningful relationships with our members and supporters. I have demonstrated oral and written skills from leading discussions with internal and external stakeholders and have reliable analytical and quantitative abilities.