

Corporate Partner Forum, 9th and 10th February 2021

Delivering Projects Better

Speaker Bios

Clara Lenzi: HS2



I am an Ex-Apprentice, I joined HS2 in 2017 as part of their first Apprentice cohort and graduated in September 2019 into the role I am currently in. Prior to this, I did not have any engineering/rail experience. In fact, English Literature was a subject I thoroughly enjoyed throughout school and my A-Levels. I didn't want to go to university as I was unsure of what career I wanted to pursue with English Literature, and that's where I stumbled across this opportunity and now, I couldn't be happier as I love my job. I believe Project Management is definitely what I was meant to do. Currently, I am part of the HS2 Project Management team. I look after 4 multimillion-pound Ventilation Shafts and tunnels. I am currently working towards achieving my goal of becoming a Chartered Project Manager.

Paul Chapman: Said Business School



Paul Chapman is a leading expert on the learning and development of executives, especially those responsible for leading the delivery of major programmes/major projects typically valued at more than \$1 billion.

Paul is Academy Director for the UK Government's 'Major Project Leadership Academy,' MPLA, a one-year, part-time programme for the Major Project Leaders responsible for delivering the UK Central Government's portfolio strategic projects valued at over £440bn. In this role he also designed and directs the 'Sponsoring Major Projects' programme for UK Government Ministers.

At Oxford Paul also set up Oxford's MSc in Major Programme Management, a two-year, part-time programme that attracts senior programme leaders from around the world (50% are based outside the UK) who lead programmes across a range of sectors.

Alistair Godbold: The Nichols Group



Alistair has been a long-standing and supportive member of APM who has contributed at the highest level, previously as deputy chair of the board. He is the APM representative for International Project Management Association (IPMA).

During his time as an APM board member he chaired the professional conduct and strategic policy committees. He has also served as a director of the Major Projects Association, chairing their programme committee.

Alistair contributes to APM by actively listening and engaging with a wide range of professionals. He thinks strategically, with energy and passion grounded in his experience as a programme manager delivering projects and programmes for over 30 years. He has worked in aviation, transport, IT, business change, construction, mining, rail and nuclear. Alistair has advised and led improvements, project competency and delivery effectiveness, conducted project and organisational reviews as well as led the assurance for a multi-billion-pound portfolio.

Gillian Magee: Astra Zeneca

Gillian leads transformations; bringing together her programme, operational and change management experience to deliver organisational goals in complex environments.

Gillian has successfully held substantial project and programme management responsibility since the earliest stages of her career. She has navigated some of the most politically charged environments, building consensus with a range of senior stakeholders and leading her teams to ensure that operationally they are equipped to deliver. From running her own business and re-designing the operating model for professional services at UCL, to defining how best to support Research for the University of Manchester, she has demonstrated an ability to get to the heart of a problem and work out what has to be done to ensure that there is not just a short-term fix but also a longer term resolution to deliver a sustainable organisation. Her work spans software implementation, infrastructure programmes, technology-enabled change and operating model design and implementation.

Juliano Denicol: UCL



Dr Juliano Denicol is Lecturer in Project Management at the School of Construction and Project Management, the Bartlett Faculty of the Built Environment, University College London (UCL). Dr Denicol is the Global Head of the Megaprojects Special Interest Group at the International Project Management Association (IPMA), coordinates a global platform with more than 70 countries to advance our understanding of megaproject delivery. He is the founder and director of the IPMA Megaprojects Book Club, a global platform of events to discuss concepts and practices with leading megaproject authors. He is Co-Investigator of Project X, a major research network that aims to improve major project delivery in the UK, established by nine universities in collaboration with the Infrastructure and Projects Authority (IPA), and the Cabinet Office. Before joining UCL, Juliano has worked as a supply chain management consultant at High Speed 2, the largest infrastructure project in Europe, and adviser to the European Commission on public procurement policies.

Juliano's research explores the management of megaprojects through several lenses, emphasising the design of client organisations and inter-organisational structures. Previous

research included several iconic UK megaprojects: High Speed 1, Heathrow Airport Terminal 5, London 2012 Olympics, Crossrail, Thames Tideway Tunnel, and High Speed 2. His work on megaprojects has been regarded of high global impact, receiving research awards from the Project Management Institute (PMI), the Major Projects Association (MPA), and the International Project Management Association (IPMA). He is the recipient of the prestigious 2019 Global Young Researcher Award from IPMA and the 2019 Best Reviewer Award from the Project Organising Special Interest Group of the European Academy of Management (EURAM).

Patrick Woodman, Editor Dialogue Magazine, freelance business writer, researcher and communications consultant



Patrick Woodman is a freelance business writer, researcher and communications consultant. He has been working with APM on the Projecting the Future 'big conversation' initiative since 2018 and was the lead author on the eight papers published in the series, available on APM's website. Patrick is also Editor of Dialogue, the official leadership and management journal magazine of Duke Corporate Education. Published quarterly, Dialogue features some of the world's leading business thinkers, writing on topics including leadership and people, innovation and technology, and strategy and operations. Previously, Patrick was Head of Research & Advocacy at the Chartered Management Institute (CMI), and the former head of member comms and PR. He led CMI's research across a broad range of management and leadership topics including diversity and inclusion, education and skills, and ethics and business culture.

John McGlynn: Atkins



John is a Director at Atkins, a member of the SNC Lavalin Group, and one of the world's leading design, engineering and project management consultancies known for its breadth and depth of expertise in responding to the most technically challenging and time critical projects. He has 30 years' experience in delivering projects in Europe and the Middle East and the last decade he specialised in complex acquisition programmes. He is a Chartered Engineer, a Fellow of three institutions the IET, CIPS, APM and is an APM Registered Project Professional (RPP). John became a trustee of APM in 2014 and was elected Chair in November 2016. He has been instrumental in leading APM through the award of the Royal Charter and developing APM's new strategy, Inspiring Positive Change.

Naomi Brookes: University of Warwick



Professor of Complex Programme Management at WMG, University of Warwick

Specialties: Project, programme and portfolio management, project data analytics, sustainable project delivery, complexity in projects

Daniel Nicholls: APM



Daniel currently heads up [APM's research programme](#) which aims to advance the art, science, theory and practice and project management. This includes commissioning and developing research studies, having oversight of APM's Research Fund, research promotion and dissemination, leading APM's submissions and calls for evidence to government and other agencies and collaborating with other like-minded organisations to support APM's wider influencing agenda.

Prior to working for APM, Daniel previously worked as a project practitioner leading projects for the University of Bedfordshire, the Quality Assurance Agency (QAA) and GFirst – Gloucestershire's Local Enterprise Partnership (LEP).

Professor Andrew Davies



Professor Andrew Davies is the RM Phillips Freeman Chair and professor of innovation management in the Science Policy Research Unit (SPRU), University of Sussex Business School. He is a researcher, educator, consultant and advisor who is fascinated by understanding and making innovation happen in complex projects, with a focus on large-scale infrastructure in the built environment. He began his career at SPRU, Sussex University before moving to Amsterdam University, Imperial College and University College London (UCL). He returned to SPRU in 2019 and continues as honorary professor the Bartlett Faculty of the Built Environment at UCL and visiting professor in the Department of Business and Management at Luiss University in Rome. Over the past 15 years, he has collaborated with leaders of some of the UK's largest infrastructure projects including Heathrow (terminal 5, terminal 2 and the third runway), the London Olympics, Crossrail, the Thames Tideway Tunnel, High-Speed 1 and 2, and the Westminster Palace Restoration and Renewal Project. He is a regular collaborator with APM, having authored our 2019 report *Project Management for Large, Complex Projects*. He also contributed to *Future of Project Management*, a collaboration between APM, Arup and The Bartlett School of Construction and Project Management at UCL.

Nick Pownall: Heathrow



Nick Pownall has spent the past 15 years delivering infrastructure solutions in the aviation sector. He has worked in Contractor organisations and is now in Heathrow's Client team where he has led projects and programmes ranging from airfield pavements and below ground structures to baggage systems and Energy centres. His current role is as Senior Project Manager leading all Capital project delivery in external airside and landside locations - MEng CEng MICE MAPM.

Benjamin Hooper: Heathrow



Chartered Mechanical Engineer, began working in banking, in a small hedge fund in London. Transitioned out of finance quickly and got into subsea engineering specialising in aged Mediterranean assets. Design and Analysis was too hard for me so I became a project engineer and started overseeing subsea construction as a client representative. Worked mostly out of Europe from that point on 5 different continents with major postings in Texas, Western Australia, Philippines and Qatar. During this time became a project manager of packages and also worked on renewable energy projects and carbon sequestration as transitioning out of oil and gas. After more than 10 years out of Europe, came back to Heathrow to add a new 'MegaProject' to my experience. Was given a new technical challenge of the C-UAS system instead, almost 4 years later I'm still there.