Change Log: Body of Knowledge 7th to 8th edition

This document summarises the changes introduced in the 8th edition of the Body of Knowledge compared to the 7th edition. It highlights new topics and maps existing ones to their previous references for clarity.

Implementing change

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
1.1	**Projects and organisations**	New
1.1.1	Projects in context	1.1.1
1.1.2	Governance	New
1.1.3	Leadership	New
1.1.4	Project management	New
1.2	**Projects**	New
1.2.1	Project phases	New
1.2.2	Project types	New
1.2.3	Project approaches	New
1.2.4	Project benefits	1.1.4
1.2.5	Project evaluation	New
1.3	**Culture and transformation**	New
1.3.1	Organisational culture	New
1.3.2	Change	1.1.3
1.3.3	Change management	New
1.3.4	Transformation	New
1.3.5	Systems thinking and change	New

Setting up for success

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
2.1	**Portfolio Shaping**	2.1.3
2.1.1	Strategic implementation	1.1.2
2.1.2	Building the portfolio	New
2.1.3	Assessing ongoing viability	New
2.2	**Sustainability**	1.3.3
2.2.1	Importance of sustainability	New

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
2.2.2	Baking in sustainable processes	New
2.2.3	Sustainable products	New
2.2.4	Carrying out sustainable assessments	New
2.3	**Financial management**	New
2.3.1	Investment decisions	1.3.6
2.3.2	Securing funding	New
2.3.3	Financial reporting	New
2.4	**Business cases**	1.3.7
2.4.1	Components of a business case	New
2.4.2	Creating and maintaining business cases	New
2.4.3	Assessing and updating business cases	New
2.5	**Project life cycles**	1.2;1.2.1
2.5.1	Linear life cycles	1.2.2
2.5.2	Iterative life cycles	1.2.3
2.5.3	Hybrid life cycles	1.2.4
2.5.4	Extended life cycles	1.2.5
2.6	**Governance arrangements**	1.3
2.6.1	Governance principles	1.3.1
2.6.2	Sponsorship	1.3.5
2.6.3	Temporary structures	1.3.8
2.6.4	Governance boards	1.3.10

Preparing for change

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
3.1	**Benefits management**	New
3.1.1	Benefits planning	New
3.1.2	Benefits tracking	New
3.1.3	Adoption and benefits realisation	2.3.3

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
3.2	**Capability development**	New
3.2.1	Maturity of practice	2.2.7
3.2.2	Talent management	1.3.9
3.2.3	Communities of practice	2.2.6
3.2.4	Knowledge management and learning from projects	2.2.5
3.3	**Procurement**	New
3.3.1	The procurement process	New
3.3.2	Procurement strategy	2.1.4
3.3.3	Strategic sourcing	1.3.4
3.4	**Assurance**	2.2
3.4.1	Assurance principles	1.3.2
3.4.2	Integrated assurance	New
3.4.3	Audits and Assurance	2.2.4
3.5	**Reviews**	New
3.5.1	Decision gates	2.2.2
3.5.2	Project reviews	New
3.5.3	Reviews of the iterative life cycle	New
3.5.4	PMOs	2.2.1
3.5.5	Information management	2.2.3
3.6	**Transition management**	2.3
3.6.1	Transition of project outputs	2.3.2
3.6.2	Unplanned project endings	2.3.4
3.6.3	Administrative closure of projects	2.3.5
3.6.4	Closing programmes and portfolios	2.3.6

People and behaviours

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
4.1	**Stakeholder engagement**	3.1;3.1.1
4.1.1	Engagement planning	3.1.3

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
4.1.2	Social context	3.1.2
4.1.3	Facilitation	3.1.4
4.1.4	Communication	3.3.1
4.2	**Conflict resolution**	3.1.5
4.2.1	Conflict - positive and negative	New
4.2.2	Approaches to managing conflict	New
4.2.3	Negotiations	3.3.2
4.3	**Leadership**	3.2
4.3.1	Challenges of leadership	New
4.3.2	Creating vision	New
4.3.3	Judgment and Decision making	New
4.3.4	Leadership of self	New
4.3.5	Situational Leadership - Responding to the environment	New
4.3.6	Leadership and team maturity - Getting the best from people	3.2.4
4.4	**Team management**	3.2.1
4.4.1	Team development	3.2.3
4.4.2	Dispersed Teams	3.2.2
4.4.3	Wellbeing	3.2.7
4.5	**Diversity and inclusion**	3.2.6
4.5.1	Creating inclusive working environments	New
4.5.2	Conscious and unconscious bias	New
4.5.3	Benefits of diversity and inclusion	New
4.6	**Ethics, compliance and professionalism**	3.3;3.3.3
4.6.1	CPD	3.3.6
4.6.2	Regulatory environment	3.3.4
4.6.3	Ethics and standards	3.3.5

Planning and managing deployment

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
5.1	**Requirements management**	New
5.1.1	Success and benefits	4.1.1
5.1.2	Objectives and requirements	4.1.2
5.1.3	Requirements management process	New
5.2	**Solutions development**	New
5.2.1	Scope definition	4.1.4
5.2.2	Exploring options	New
5.2.3	Options and solutions	4.1.3
5.2.4	Solution development approaches	New
5.3	**Quality management**	New
5.3.1	Quality planning	4.1.5.
5.3.2	Quality assurance	New
5.3.3	Quality control	4.3.8
5.3.4	Continuing improvement	New
5.4	**Integrated planning**	New
5.4.1	Estimation	4.2.4
5.4.2	Dependency management	New
5.4.3	Risk identification	4.2.2
5.4.4	Contingency planning	4.2.9
5.5	**Schedule management**	New
5.5.1	Scheduling – critical chain	4.2.5
5.5.2	Scheduling – critical path	4.2.6
5.5.3	Deployment baseline	4.2.10
5.5.4	Progress, monitoring and reporting	4.3.1
5.6	**Resource capacity planning**	New
5.6.1	Identifying resource requirements	New
5.6.2	Assessing total resource capacity	New
5.6.3	Resource capacity optimisation	4.2.7

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
5.7	**Resource management**	New
5.7.1	Defining an organisational structure	New
5.7.2	Planning and allocating resources	New
5.7.3	Managing resources effectively	New
5.8	**Budget and cost control**	New
5.8.1	Cost planning	4.2.8
5.8.2	Cost control	New
5.8.3	Contingency management	4.3.4
5.8.4	Finance closedown	New
5.9	**Contract management**	4.3.2
5.9.1	Types of contracts	New
5.9.2	Contract award	4.2.1
5.9.3	Managing contract performance	New
5.10	**Risk and issue management**	New
5.10.1	Issue management	4.3.5
5.10.2	Risk management	4.3.3.
5.10.3	Risk analysis	4.2.3
5.10.4	Opportunity management	New
5.11	**Change control**	New
5.11.1	Change control process	4.3.6
5.11.2	Impact assessment	New
5.11.3	Configuration management	4.3.7

Data analytics and AI in project management

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
6.1	Introduction	New
6.2	The value of project data analytics and AI	New
6.3	Data strategy – sources of data	New

Number	Body of Knowledge 8 Title	Body of Knowledge 7 Reference
6.4	Data analysis techniques for PM	New
6.5	Building a community	New
6.6	Applications of data analysis and AI on projects	New
6.7	Ethics and safety	New
6.8	Requirements for the present and directions for the future	New