Applying Project Management Principles

Candidate Name

Date of Exam

Location of Exam

Exam Paper Number
Sample Paper

General Notes

Time allowed 3 hours

Answer ALL 5 questions, each complete question carries equal marks.

Use Ink, not pencil, to answer questions

On completion of the examination

• please collate your answer sheets into question number order
• complete the information below before inserting this booklet and your answers into the envelope provided

<table>
<thead>
<tr>
<th>Question Number</th>
<th>Number of Pages</th>
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<tbody>
<tr>
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Do not open this paper until instructed by the invigilator

Please note: This question paper must not be removed from the examination room
Answering Applying the Principles of Project Management questions:

Some questions have more than one part – ensure all parts are answered
Questions may be answered from different or varied perspectives including those of a contractor, supplier, buyer.
Project Examples may also be varied including home, public and business related projects

Please pay specific attention to the key words in each question.

<table>
<thead>
<tr>
<th>Evaluate</th>
<th>Examine and assess (meaning to explore and provide opinion/judgement).</th>
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<tbody>
<tr>
<td>Discuss</td>
<td>Investigate by reasoning or argument, present in detail for examination.</td>
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<tr>
<td>Identify</td>
<td>To list, define or state....</td>
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<tr>
<td>Compare and Contrast</td>
<td>Compare – to examine or note differences / similarities. Contrast – to emphasise differences (often using extreme examples).</td>
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Answer **ALL 5 questions**

**Question 1**

Learning Outcomes  -Understand the conceptual basis of project management.
                   -Understand how to identify and manage risks associated with projects.

Question  Risk management techniques are used to identify, assess and plan responses to individual risks and overall risks. **Discuss the techniques for identifying and analysing project risks when developing a robust risk management plan for a complex project.**
               50 marks

**Question 2**

Learning Outcomes  -Understanding the role of contracts in project management.
                   -Understanding how to communicate within projects.
                   -Understanding how to establish processes to integrate different components of project management.

Question  Supplier and selection management are seen as major components of successful project delivery. A project manager typically follows a procurement process. **Discuss what the six steps may be and why there are approvals and reviews by appropriate project stakeholders.**
           50 marks
### Question 3

#### Learning Outcomes
- Understand how to define and manage the quality of project outputs.
- Understand how to communicate within projects.
- Understand how to establish processes to integrate different components of project management.

#### Question
Quality management is a discipline that ensures that outputs, benefits and the processes by which they are delivered are fit for purpose. Discuss the purpose of quality planning, quality assurance, quality control and continuous improvement in a complex project.

50 marks

### Question 4

#### Learning Outcomes
- Understanding the conceptual basis of project management.
- Understanding the roles of ethics and professionalism within project management.
- Understanding how to communicate within projects.

#### Warning
This question has two parts, answer both parts.

#### Question Part (a)
The success of project management is highly dependent on the people involved in running and operating projects. The project manager and project sponsor must be able to work together to ensure the success of the project. Compare and contrast four aspects of the role of the project manager against that of the project sponsor.

20 marks

#### Question Part (b)
Project managers must communicate effectively with their stakeholders to ensure that meanings are conveyed as accurately as possible. Evaluate why a project manager should use a communication plan to help with delivery of information.

30 marks

### Question 5

#### Learning Outcomes
- Understand how to provide and manage the resources required for projects.
- Understand how to communicate within projects.

#### Question
Stakeholder management is a key responsibility for a project manager. Evaluate why a stakeholder management process and its outputs are important to ensure success in a complex project.

50 marks