APM Programme Management SIG Supporting statement from the committee nominees 2021/22



First name:	Surname:	Brief overview of your background and experience in this SIG subject matter: (maximum 150 words)	What motivated you to put yourself forward for election to the APM Programme Management SIG committee? (maximum 150 words)	What qualities, skills and experience do you think you'll bring to the APM Programme Management SIG committee? (maximum 150 words)
Chris	Beach	Career started as a Chartered Civil Engineer and Project Manager. After several years delivering a range of infrastructure projects I moved into Programme Management advising senior leaders on the best approaches to successfully gain business benefits from their change programmes. I have been involved in the delivery of Multi- billion pound programmes across Rail, Aviation, Water and Buildings sectors, most recently including programmes at Heathrow Airport and Thames Tideway Tunnel. As Director of Major Projects & Programmes with Wood Plc, I lead the Service line across sectors with a focus on the development of programme management capability, knowledge and best practice to meet our clients' needs. Prior to joining Wood I was a Partner at Arcadis where I led the Programme Management Community of Practice and before that I led the Transport for London Investment Programme Management Office providing oversight of the delivery of capital programmes exceeding £2bn p.a.	In the past I have supported APM SIGs through membership of the Portfolio Management SIG Committee and as a member of the Programme Management SIG Committee for the past 5 years and co-chair in for the past 3 years. As part of my role I am keen to increase the interface with the APM and help support the sharing of Programme Management best practice, insight and innovation. Organisations are now generally recognising the benefits that can be achieved through a programmatic approach to delivering change initiatives and as a profession we need to create the knowledge, approaches and tools to enable greater efficiency and productivity. I am keen to play a part in supporting the development of the programme management profession to achieve this.	I am a long standing MSP Practitioner and aligned to this theoretical knowledge I have extensive practical experience of developing and implementing best practice in Programme Management. I am enthusiastic towards the development of connected communities to facilitate the sharing and development of knowledge that will enable the value of the programme management discipline to be fully understood and adopted by organisations to bring tangible benefits.



Nigel	Beecroft	Have been committee member for 2 years contributing to its outputs such as involvement in planning and execution of annual conference, production of blogs and contribution to SIG workstreams	Enjoy being involved within the wider profession, sharing experiences with likeminded project professionals from different sectors. Like to be involved within the 'bigger picture' of programme management, working within the APM to help it achieve its goals.	Experienced programme manager with professional practice in several different industry sectors. Current management of large complex construction projects on the railway but have also managed change programmes. Conceptual thinker and tend to bring ideas to the group. Energy and enthusiasm.
Richard	Cairnes	 Experienced programme professional and Director in Currie & Brown's Pharmaceutical & Life Science team providing leadership and management to programme teams. Recent experience: § Department for Environment Food & Rural Affairs (DEFRA), Critical Works programme – Director responsible for service delivery on the programme comprising of over 70 live projects and over 100 pipeline projects at various phases in the project lifecycle. The team has over 30 members of staff who are co-located with the wider Defra team, providing a fully collaborative delivery approach. § The Vaccine Manufacturing & Innovation Centre (VMIC), Project (Oxford), Pandemic Response Facility – Project Director responsible for service delivery on the VMIC project (a circa £200m programme). The new VMIC facility will provide training and 	I am a motivated, experienced programme professional and a Fellow of the Association for Project Management (APM), with an interest in raising the awareness of programme management, as a specific discipline within the APM and the wider global industry. I have been a committee member of the APM Programme Management SIG committee since 2019 and being re-elected will help me give something back to the industry, profession and the APM and its members. I will do this through promoting programme management awareness, providing thought leadership on appropriate subject matter topics, collaboration, providing knowledge sharing and transfer in appropriate tools, processes and areas of good practice and championing a programmatic approach to delivery.	As a current and active Committee Member of the APM Programme Management SIG, I enthusiastically promote programme management awareness, provide thought leadership on appropriate subject matter topics, encourage collaboration, provide knowledge sharing and transfer in appropriate tools, processes and areas of good practice and champion a programmatic approach to delivery. I have presented at APM webinars and published several external thought leadership articles.



James	Callanan	expertise to academic groups and help to produce a new generation of development and manufacturing scientists and operatives. It will also serve as a pandemic response capability for the UK government. James has worked on and led bids, projects and programmes in the defence and aerospace industry for 13 years. He has gradually taken on more responsibility during his career at BAE Systems, Collins Aerospace and now at Thales. During his time at Collins Aerospace, James was a Programme Manager from 2014-17 before being promoted to oversee a portfolio of Programmes until 2019. James joined Thales UK in 2019 and is currently both operationally and functionally responsible for bids and programmes for the Training and Simulation business line in the UK. James is passionate about delivering benefits and outcomes to customers, underpinned by sound programme management and has been a member of the APM ProgM SIG since 2020. He has used his programme management knowledge and experience to delivery £1B plus bids and to delivery multi-million £ programmes	James has been involved in delivery roles for the past 13 years and since his move to Thales in 2019, has also taken on functional responsibilities. This has allowed him to take an increasingly strategic outlook to programme management. He has been able to use his knowledge and experience to the wider benefit of the Avionics UK business. He has found this to be hugely rewarding, as has his last year's membership of the APM ProgM SIG. James also acts as a governor to a local school, which he has thoroughly enjoyed.	James is a dedicated and passionate project professional, who is keen to influence and improve the professionalism of programme practitioners. His balance of practical experience, supervisory/sponsorship roles and functional leadership allows him to contribute in both a pragmatic, as well as in a more idealistic manner towards the SIG. Having work on programmes of varying size and across air, land and sea, James has an abundance of examples and practice to draw upon to improve programme management delivery practices. James also very much believes in digitally enabled, collaborative methods to enable effective programme management, which can be more challenging given the security constraints involved in the defence industry. He has enjoyed his first year on the ProgM SIG committee and would like to continue this into 21/22.
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James	Lesingham	I have been with the SIG for over 5 years, undertaking several positions including Conference coordinator and Co Chair. Outside of my volunteering I have been project manager and supported change management activities on several ERP and technology programmes.	Working with the SIG allows me to give back to the profession I am passionate about while at the same time giving me the opportunity to learn from some very experienced and knowledgeable practitioners. I am really proud of the work we have done over the last year and I would like continue supporting the SIG over the next 12 months.	I am able to bring some drive an enthusiasm helping to get ideas off the ground and providing support as and where I can. I also have experience in organising and managing SIG conferences. I hope to put this to use as the SIG gears up for the 2022 event.
Penny	Pullan	I'm a programme manager & management consultant, a volunteer for the Programme Management SIG for many years, a co-author to the latest Managing Successful Programmes Edition 5 and a frequent presenter and blogger for the SIG.	I wanted to continue the work I've been doing, specifically focused on the 2022 conference.	I bring experience of APM volunteering, including being the Chair of two SIGs, and am particularly interested in helping others to get going as new SIG members and to ensure that programme managers have as much helpful support from the SIG as possible.
Craig	Shobbrook	I am a practiced Programme Manager and ChPP with more than 25 years' experience delivering complex programmes for the Ministry of Defence and now as a Senior Consultant with FrazerNash Consultancy. Whilst in the MoD, I delivered projects and programmes that ranged from providing front-line defence and strategic capabilities, to implementing new approaches for integrated programme management between MoD and Industry, through to the delivery of programme benefits from new commercial frameworks. As a	I am proud to be a member of the Association for Project Management and have taken the opportunities to develop myself using the standards that the APM promotes. Achieving ChPP stands out as my recent life goal and I am grateful for the opportunity to continue to grow as part of the growth of the APM community. Throughout my development journey, I have also made the time to support the growth of others, whether as a peer, manager, coach or mentor. As this stage of my career, I am motivated to take the next step to help (and learn from) a broader community of project	I believe I have the experience and knowledge, along with the necessary commitment to support the Programme Management SIG. I have considerable real-world experience in delivering programmes, which will add to the diversity of the group, your consideration of programme management arrangements and their value to the community. I am an active team player, with the ability to listen and share as part of an effective group. As appropriate, I will take the lead and responsibility



		consultant, I have also used the utility of our profession to enhance programme management arrangements for organisations in different sectors such as DHSC Test & Trace, Siemens Mobility and Sellafield Ltd.	and programme managers through the opportunity to be part of your SIG. In doing so, I feel that I have both the foundation of theory and practice to be of value to the group and the programme management approaches that you serve to champion.	for those activities that we feel are of benefit to the APM community. I have managed complexity, through my ability to simplify and breakdown challenges, into deliverable activities – these qualities I will bring to the management of SIG tasks, but also to the communication of our outputs to the APM and our programme management community.
James	Taylor	I have been a programme manager at Network Rail for the last ten years during which time I have led multiple programmes from maintenance improvements, level crossing enhancements, trespass improvements, and most recently weather resilience. I have also become an active member of the APM enhancing my personal development through becoming first a Registered Project Professional, followed by achieving chartered project professional status. I have been an active member of the Programme SIG for the last two years and am currently working with the Benefits and Value SIG to develop blogs and webinars to enhance programme managers' understanding of the importance of benefits management	I have enjoyed be a part of the Programme SIG committee and want to see through the collaborative work that I have started with the benefits and value SIG to help make a real difference to practicing and aspiring programme managers in their understanding and application of benefits management	I am a qualified coach and bring a curious and inquisitive mind with a willingness and tendency towards helping others. I have increasing experience in the way that SIGs and APM work together to improve their effectiveness and would embrace the opportunity to continue supporting and giving back to APM through the valued work of this SIG



Rob	Tunnicliffe	Working for Sellafield in project management roles for 10 years. Working with the Programme Management teams to ensure business benefits are feasible (beyond project objectives).	I've experienced blurring of Project and Programme responsibilities - with Programme sponsorship / cross-project issue resolution poorly executed (from my perspective). Interested to learn and hear of best practice and see if my experiences can help others learn and avoid similar issues.	I'm keen to contribute where I think I can add value, and I'm comfortable speaking with colleagues and peers at all levels. I can reflect on the principles, whilst also considering pragmatic limitations. I can touch type during meetings, have a confident but respectful attitude and can usually influence / resolve conflict to get people to work together.
Vivianne	Walters	Greater focus on skill set to manage programmes from small to large scale considering cross-country impacts. Within a year of managing various projects early in my career of over 30 years, I was managing programmes with a related vision of providing national infrastructure for government projects. Later moved to parastatal and private programme management and international assignments.	As foreseen in the previous year 2020/2021, greater worldwide collaboration and remote working has become the norm. It is interesting to note that agile versus waterfall have found a meeting point to co-exist together instead of either one or the other. More needs to be done on the governance and ethics in programmes.	I am able engage and communicate effectively at all levels with stakeholders worldwide.
Leigh	White	I have now worked at Network Rail for 12 years and prior to that i worked in the family business for many years	I would lie to get more involved bring my knowledge and experiences to others as well as learning new ones my self	i have a lot of different programme management experience, from working on a variety of programmes, business change and methodology, i also have direct reports and a IR rep for the TSSA
Ben	Whitlock	Following 20 years' in industry delivering major international Aerospace & Defence programmes, I am now a management consultant helping some of the best known companies in	I particularly enjoy being able to give something back to the profession; helping to define / capture best-practices and bringing the community together through the annual PgM conference. I've	I bring considerable experience of applying traditional programme management, but also of introducing new approaches such as Agile and adaptive frameworks to



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the UK setup and run their PMOs and	really enjoyed working with the PgM SIG	delivering programmes. I believe
Programme delivery functions. Formerly	for the past couple of years and believe	that programme management
Head of Project & Programme	there is a lot more we can do over the	needs to adapt and innovate to
Management for a FTSE 100 company, I	next year to move the discipline	remain relevant in the future's
have seen most aspects of how to (and	forwards.	changing landscape. Last year, with
how not to) develop PM professions		a small team I helped organise the
and give them the tools and processes		APM South West conference. This
to deliver. An APM Chartered Project		year the third event is titled the
Professional (ChPP) and PMI Project		"The Project Team of the Future",
Management Professional (PMP) who		looking at how project teams need
has worked in most aspects of project		to evolve to build a resilient and
delivery. I am a practising Agilist /		sustainable future. I would like to
Scrum master and an active Change		bring this experience and the ideas
Management Practitioner; also a		raised to the ProgM SIG. The C-19
University guest lecturer on Programme		pandemic has shown programme
Management and have contributed to		management to be a discipline that
APM publications. Currently I am going		can cut across industries to make
through the motions to become a		responses work – having been
certified trainer for future PM		involved in this from many angles, I
practitioners.		would like to be part of building on
		what we have learned and the
		increased recognition that
		programme management has
		received.