

First name:	Surname:	Brief overview of your background and experience in this SIG subject matter: (maximum 150 words)	What motivated you to put yourself forward for election to the APM Planning, Monitoring and Control SIG committee? (maximum 150 words)	What qualities, skills and experience do you think you'll bring to the APM Planning, Monitoring and Control SIG committee? (maximum 150 words)
Jay	Armstrong	I have been involved with the SIG for a number of years and am currently a SIG committee member. Personally I believe that projects make lives better. If we can deliver projects better, we all benefit. Planning, Monitoring and Controls is about helping people deliver projects as effectively and efficiently as possible. It acts as an integrator that unites teams and helps us all swim in the right direction. And when we deliver better we all win. I believe in a 'Best for Project' approach and that we can deliver projects better. 16 plus years of project experience across a number of key industries including rail, water, infrastructure, mining and CSG. Extensive experience in planning, change management, cost forecasting, risk management	I enjoy sharing knowledge and learning from others and believe we are always greater as a team. I enjoy being at the forefront of managerial practise and the SIG provides a great forum for this.	I'm a passionate advocate for the transformative power of projects. Project are fundamentally about making life better and I believe that we all win when they are delivered successfully. I enjoy sharing knowledge from various industries and working with others who are equally passionate about the profession. I also bring an international perspective having worked extensively in Australia, Canada and most recently the UK.
Stephen	Baker	I am currently a freelance project / programme planner, with approximately a decade's worth of experience in the field. I have worked mainly in the Finance and IT sectors, both public and private. Organisations include Lloyds Bank, Hewlett Packard, Ministry of Justice, Ofcom, the BBC, and Steria. Prior to my career in Planning, my career was in IT development with 4 years at the Alliance and Leicester (now Santander) and 8 years for the IT	Having attended meetings over the last four years my main contribution so far has been a prototype software tool relating to a previous maturity assessment framework, which is unlikely to see much use! I would like to be able to contribute something more practical via the opportunity to serve on the	I believe the following factors support my candidacy to serve on the committee: (1) My planning background with a decade's worth of professional experience. (2) My sector experience in Finance and IT, strengthening the representation of those sectors.

		consultancy Admiral Computing, which merged with CMG, and then with Logica. I came across the SIG via the excellent book "Planning, Scheduling, Monitoring and Control". And following up my interest in the group started attending SIG meetings four years ago. Please check out my linkedin profile for further professional details and do feel free to connect, if we're not already connected! https://www.linkedin.com/in/PlannerStephenBaker/	committee. The group benefits from strong representation from the Engineering and Construction sectors. Coming from a mainly Finance / IT background, and with a few Agile qualifications, I would hope I might be able to bring a complementary perspective, where appropriate.	(3) The APM champions its own professional qualifications as a means of professional development. I have first hand experience of this having taken 8 APM (or AXELOS - formerly APM / OGC qualifications) professional planning-relevant qualifications in the last 3 years.
Ewan	Glen	I have more than 25 years experience of programme and project management, more recently specialising in programme and project controls and the associated disciplines.	I've been a member of the SIG for the last 15 or so years, involved in the development of numerous guides and supporting a number of conferences and events. Keen to keep up with the engagement and help shape the future of the profession	In depth knowledge of the technical skills that underpin Planning, Monitoring & Control, both in terms of the theory and its practical application. Good at working within diverse groups to achieve outputs that meet the needs of the profession. Experienced working on both client and supplier side to understand all perspectives related to the subject matter. Patient.
Stephen	Granville	I am an experienced and effective Engineering and Project Management Practitioner with a demonstrated history of successfully planning, coordinating and delivering portfolio of projects in the Construction Industry. I have worked on major Infrastructure Projects as a Planner where I have utilised my skills and knowledge in improving the planning process and provided input in the use of established Project Management methods, tools and techniques in enhancing project control,	As a full member of APM and considering the benefit I have derived in terms of the learning resource, information, webinar and others which are contribution made by members, I am thus motivated to volunteer so as to contribute to the Association and the Project Profession. This will enable me to work with others to help improve	I have developed a strong knowledge of planning process and demonstrable skills in the use of planning tools. I am result driven and demonstrate a passion and excitement for the work I do. I have a growth mindset and personal commitment to self-development and learning.

		collaboration and supported successful project delivery. I am currently the Planner for Amey LG Ltd Sheffield, taking the lead in the planning, monitoring, control and delivery of various highways improvement projects. I also serve voluntarily as a STEM Ambassador as well as a Local Committee Member of the Transition Management Board for Hartfield Primary Academy.	standards and promote best practices. It will also afford me the opportunity to learn and become more actively involved with the APM community and work with members of the SIG Group to identify ways to support the APM to deliver benefits to members across a wide range of activities. I hope to share what I have learnt from my various roles in planning and control from major projects and help in promoting a better understanding of tools and techniques needed for effective planning, monitoring and control of projects.	Possess strong team work and collaboration skills and continually searches for ways to add value. Ability to plan and organize work, with strong leadership and effective communication, negotiation and time management skill. ability to engage with stakeholders and good attention to details. I am skilled in estimating, change control, scheduling, resource management, risk management and governance.
Keith	Haward	Keith has specialised in Planning and Project Controls since 1975. He worked in the Construction Industry for twenty years rising to Planning Director. He has experience of working in UK, France, Middle East and Poland. From 1992 to 2007 he worked in the rail industry, returning to construction in 2007 on the Olympic Park Enabling Works project. Previously worked on the planning for two nuclear design projects. (SC Cleared). Latterly worked on strategic interface planning for Terminal 2 at Heathrow. Retired from full-time employment in June 2014. From 2015 - 2019 he volunteered as a STEM Ambassador involved in helping local schools and colleges.	He has been a member of the Planning, Monitoring and Control SIG since 2012, and is currently co-chair. This SIG consists of a great group of people with fantastic experience in a variety of industries.	45 years working experience. 9 years PMC SIG experience.
Edwina	Hayward	I have worked in project controls on a number of Defence projects over the last 15 years. My roles	I am keen to be involved with the professional body to help shape the	Having been involved with project controls over a number

		<p>have included risk management, scheduling, reporting and earned value analysis for the Type 45 destroyer project, scheduling across all line of development for the Specialist Vehicle project for the Army and defining the project controls framework across the Maritime Combat Systems team managing around 400 equipments for the Navy. I have undertaken Integrated Baseline Reviews across a number of projects Provided Earned Value Analysis I led the Project Controls capability within BMT, helping to drive the internal company capability including assurance of our work for clients and I was involved in the working group that produced the APMs Risk and Earned Value Management Guide and have been on the committees for the Risk SIG and Planning, Monitoring and Controls SIGs over a number of years.</p>	<p>way that project controls is undertaken in the future. I value the opportunity to exchange knowledge and experience with the SIG and across the wider project controls community. I have valued being part of the SIG committee up to press and would welcome the opportunity to continue this going forward.</p>	<p>of years I feel that I have a lot of experience that can be shared. The ability to pass on lessons that I learned, ways to overcome issues, ways of showing people the benefits of using project controls to manage projects and different ways to approach things. I enjoy working with people from other industries and with other experience to share that information and to help provide guidance for others. I look forward to the opportunity to pass on the learning that I have had personally as well as a collective to shape the way that other use the skills in their own industries and careers.</p>
Amirhossein	Karimzadeh Esfahani	<p>https://www.linkedin.com/in/ahkel/</p>	<p>read about the programme</p>	<p>management, marketing, sales, content writing, negotiation</p>
Milla	Mazilu	<p>I have been a passionate SIG volunteer and committee member for the last few years. In my day-job, I lead the controls & analytics systems for the Wales & Western Region. This dovetails neatly into the future plan for the SIG to expand our horizons into Project Data Analytics.</p>	<p>Under the joint leadership of Edi and Keith, and Ewan as secretary, the committee has begun breaking new ground in the Project Data Analytics field - this is an area I am passionate about, and one I am currently working in.</p>	<p>Determination to do the right thing, energy and drive to support and feed into initiatives. Technical understanding of Controls and Project Data Analytics. Experience of establishing Controls & Analytics systems in a new environment.</p>

Iain	Morton	<p>I am a Chartered Project Professional with over ten years' experience in project control and management. I am currently a Team Leader for Frazer-Nash Consultancy, responsible for a team of project professionals, many of whom are dedicated planners. My experience is in the development, operation, implementation, and training of project controls across various sectors. I have undertaken such roles for public and private sector organisations, including Babcock, Japan Marine United, Ofgem, Ministry of Defence, Metropolitan Police Service, and small and medium enterprises. Specific examples of experience include developing an integrated master schedule for a £200M multi-national programme, developing the EVM strategy for a £multi-BN ship-build programme, implementing and operating a multi-national PMO, and implementing project controls across a central government organisation. I have experience coaching and training junior project controllers and have experience advising senior leaders on the effective use of project and programme information.</p>	<p>Having been an APM member for c.10 years, I have attended many events, webinars, training, and conferences delivered by the APM. Therefore, the APM really has been a constant in the development of my career, and I feel that I have gained a huge amount from my membership. Achieving ChPP status last year was a real achievement for me, and I now feel that it is time I give more back to the profession and community. Hence, I am keen to be involved in the Planning, Monitoring and Control SIG to help support and develop this further. I have a passion for effective and useful project monitoring and control and feel I can bring my experiences to help the SIG. I always enjoy learning and have no doubt that being on the committee, I can also learn from the experiences of SIG members and utilise these in my own role.</p>	<p>I will bring a lot of energy to the SIG, as it is in my nature to fully support and drive the activities that I am involved with. I am passionate about projects and programmes doing the right things and having the necessary level of control to succeed so will bring pragmatism to the SIG. I can bring experiences across various organisations to demonstrate where planning, monitoring and control has been effective but also not effective, and the lessons learned from these experiences. I am a very personable character and enjoy collaborating with individuals so will be a vocal and supportive member of the committee. I work directly with many project planners so can test and develop thoughts and theories with them if necessary and report back the wider views to the committee.</p>
Ricky	Osei	<p>I have a masters in Mechanical Engineering with Project Management from Lancaster University. As part of my dissertation, I project managed a real-life engineering problem from start to finish where I planned, monitored and controlled the project and</p>	<p>I have been part of the APM since 2019. First as a student member and now an associate member. Throughout this period I have been making good use of the online</p>	<p>I am a friendly and approachable person, and with this, I can collaboratively work with people of diverse background to work towards a</p>

		wrote a critical reflective essay as part of capturing my lessons learnt. I am currently an assistant planner on a major infrastructure project in London where I plan and develop programmes, project control with cost loading/earned valued management.	resources and reading the project journal. I now feel is time to be actively involved with a specific interest group to network and learn about the latest about the project management profession in specific knowledge. This will include participating in forums to understand every day and new practices, techniques and tools in project planning, monitoring and control.	common goal. I have excellent communication skills with the ability to motivate teams. I am passionate about project management and demonstrating the importance of it for people to see the benefit it has on organizational business performance. I have actively managed projects and led events myself with the support of high performing teams.
Md. Hasibur	Rahman	I am a Project Leader with key knowledge and experience in BPO (Business Process Outsourcing) and Consultancy. At present, I am acting as Director in a Chartered Accountancy & Advisory firm based in Bangladesh and serving local and foreign (UK) clients. I have started career in the BPO industry in 2015 and developed expertise in process development along with ICS (Internal Control Systems), strategic insights, and performance analysis. Throughout my career, I have supported numerous foreign and local clients in ensuring business growth and smooth daily operations. I have assisted clients in Operations, Customer Support, Marketing & Sales Strategies and Lead Generation, Virtual Administration, Internal Audit, Assurance & Risk Assessment, Accounting & Payroll, Performance & Production Capacity Analysis, and Management Reporting. I have worked in 4 Professional Accounting and BPO firms and on behalf of them	My day to day work is relevant with Planning, Monitoring and Control. So that, I think I can work as an active member for this SIG committee.	I am a Project Leader - My duty is to run smooth operation. For that reason, I believe I am a good fit to assist this committee.

APM Planning, Monitoring and Control SIG
Supporting statement from the committee nominees 2021/22

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