

First name:	Surname:	Brief overview of your background and experience in this SIG subject matter: (maximum 150 words)	What motivated you to put yourself forward for election to the APM Governance SIG committee? (maximum 150 words)	What qualities, skills and experience do you think you'll bring to the APM Governance SIG committee? (maximum 150 words)
John	Caton	Founder member in 2003 with David Shannon. UK analyst for Study Tour). Full participation since then. Currently analyst on Company Reports project.	I hoped to continue my established participation.	Experience of governance, project management, quality management and supply chain.
Ashley	Cox	Supported the SIG for the last few years. More recently supported on the Quality blog.	I have found the learning from the SIG really helpful to develop my understanding but also share this with the rest of the forum.	Worked at Royal Mail since 2005 in Operations and projects. Leading in deploying change nationally.
Jonathan	Daley	I have 20 years plus experience in project management, both working in delivery teams and as a client sponsor within government. I am currently responsible for clienting rail investment in the Wessex, Great Western and Wales regions for the Department for Transport, which involves reviewing business cases, taking them through approval processes and setting up control environments for the ongoing management of rail projects. I was previously programme director within the Department for Transport for the Thameslink Programme where I chaired the programme board and designed the governance structure for decision making.	I have participated in the work of the Governance SIG as a volunteer for the past year where I have attended meetings, reviewed new and updated guidance and developed new guidance on how governance for projects needs to respond to times of crisis. I would like to continue to contribute to the work of the Governance SIG.	I am an APM Chartered Project Professional and full member of APM. I am an experienced Gateway Reviewer and undertake a couple of reviews of government major projects every year to assess their readiness to proceed to the next stage, which involves assessing the appropriateness of governance. I participate in the DfT's community of practice for Project and Programme Management and help develop staff through mentoring.

Estelle	Detrembleur	<p>Having just served my first years on the committee, I feel I have much more to give so 2021/22 here I come! I particularly focussed this year in understanding the need of governance and how to communicate the benefits of governance in an organisation. I'm passionate about supporting the development of professionals and the project management profession. I have been really fortunate to be part of a fantastic community where knowledge and experience promote a greater sense of togetherness towards a shared vision to raise awareness of APM. I am an advocate of continuing to support the development of governance awareness.</p>	<p>My main motivation is to support the governance management community by sharing best practices in the construction industry and beyond. I found the SIG very vibrant and supportive as I felt empowered. The group has an extensive pool of knowledge, experience and 'expertise' of working best practices of governance in the UK. I'm an optimist who loves to take on challenges and deliver them through a cooperative approach. I am happy to support the committee and contribute to technical papers, conferences, webinar. Developing proactive, progressive recommendations and advocating these to the committee and community. My desire is to both enhance the learning and capabilities of the APM members and assist in shaping the future of good governance.</p>	<p>I possess excellent communication and team working skills some of which I gained through my career. I am very collaborative in working with others to achieve common goals and sharing ideas. My public relation expertise allowed me to work with high level management on Central and Local government initiatives. From newsletters to implementing complex concepts, I contribute and deliver all projects I am involved with. I recognise the need to inspire people with project management capabilities as well as driving innovation and creating an environment where career progression is open to all.</p>
Paul	Evans	<p>I have been involved in project management for 30 years covering the full life cycle of projects and ranging from research to large construction projects. I have also acted in the role of sponsor on a number of projects and so have a good understanding of the needs of both the sponsor and the delivery team. With experience in defence, security, energy, transport and manufacturing sectors I have a breadth of knowledge of the different issues and</p>	<p>I am enthusiastic about improving how projects are run, a key aspect of which is the governance mechanisms which can shape behaviours throughout organisations and have always helped promote best practice with companies that I have worked with. I previously served for two years on the committee and although was not formally on the committee over the last year I still supported it through helping to organise the highly successful series of webinars</p>	<p>With 30 years experience of managing a range of projects I have a good understanding of the issues facing both the sponsors and the project teams in effectively governing their projects. As a consultant I have helped teams identify their governance needs and help them set up effective schemes tailored to their organisational goals without adding unnecessary bureaucracy. I bring this</p>

		<p>challenges with making governance effective and efficient. As a consultant I have helped multiple projects identify their governance requirements, challenging the standard monthly review and large hierarchy of meetings to determine the role and purpose of each to ensure all parties understood what they wished to achieve from the governance process. This helped companies save money through identifying problems early and helped projects through establishing the governance meetings as supportive rather than challenging.</p>	<p>last summer and am organising a series of follow-on podcasts. I will continue to provide input to the topics generated seeking to share best practice with the APM community.</p>	<p>understanding and enthusiasm for effective governance to the committee. Having experienced both good and bad examples of governance I am driven to improve this vital aspect of project management. I have worked with the committee over the last three years writing blogs on governance, helping to organise and run webinars and am currently organising a series of podcasts which will showcase good governance in a number of case studies.</p>
Roger	Garrini	<p>As current secretary of Gov SIG I have been involved for some years and have contributed to the guides and blogs. Good governance is essential and still overlooked by some organisations. I was employed in the Defence business for 42 years in variety of roles including PM governance and IPR</p>	<p>I wish to help ensure that all projects are properly governed across sectors of all sizes.</p>	<p>42 experience of trying to make it better.</p>
Nick	Gray	<p>My career has been spent working on complex major infrastructure programmes in the UK. I have sponsored and delivered enhancements at all stages of the lifecycle under a range of governance and management frameworks. My roots go back to London Underground as a graduate Civil Engineer. I moved to Docklands Light</p>	<p>Even hardened global programme professionals comment on the complexity of the rail industry in the UK and this does mean you get exposed to a wide range of topics and stakeholders. This all adds to the interest of the roles I have undertaken. I am an accredited Peer Review team leader and am involved in initiatives to provide assurance, map risks</p>	<p>A strong understanding of the accountability and drive needed to sponsor complex high value schemes. Starting with business cases and definition of requirements, acting as the guiding mind during implementation then steering close-out to deliver outcomes providing tangible</p>

		<p>Railway project managing schemes from light rail extensions to business recovery following the Docklands bombing. A move to Network Rail led to senior roles on enhancement programmes. Highlights include sponsoring the iconic redevelopment of Kings Cross station and sponsoring the £5bn Thameslink Infrastructure Programme guiding 100 component projects as well as leading delivery of £780m of enabling activities. I had a spell as Head of Profession for the 320 strong nationwide sponsor community. I am currently Programme Director covering assurance, risk and knowledge management risk in the internal Rail Investment Centre of Excellence.</p>	<p>and disseminate lessons. I am at the stage in my career where I would like to utilise and share my experiences. As the national head of the sponsorship profession within Network Rail I continued development of good practice methodologies to improve capability and competence. Strong links with professional bodies are a key component and ultimately also provide better career paths for individuals coming into the field so I would like to contribute to the debate.</p>	<p>benefits for funders and users. A good understanding of risk and assurance boosted recently by a work initiative to refresh the assurance framework for infrastructure enhancements. Overseeing initiatives to boost knowledge management and learning lessons complemented by leadership of independent peer reviews. Extensive dealings with a wide range of stakeholders and experience of a range of contractual and funding frameworks. Leading diverse professional multi-disciplinary teams up to 150-strong, actively encouraging career development. Understanding of the wider context within communities through the gaining of consents, property acquisition & external communications along with an understanding of environmental issues backed by voluntary work outside work.</p>
Catherine	Hallett	<p>I am currently the Director of Portfolio Management for the House of Parliament responsible for the governance of the £1bn portfolio of construction, renovation and maintenance. prior to that I was the Sponsorship Director and highways</p>	<p>I am deeply committed to the APM and I want to contribute to its role in driving the profession forward.</p>	<p>I think my focus on the behavioural side of governance is important and a skill I can bring to the group, alongside several years of experience in project governance</p>

		England leading a team of sponsors running the governance for the £1.6bn investment portfolio. I was one of three people who designed and implemented the sponsorship role and governance across Highways England. I have been a member of the governance SIG for 3 years		
Andy	Murray	I am a chartered director and company director with 30 years experience in projects of varied types and scale. I have specialised in capability building in the areas of project, programme and portfolio management which has required me to link corporate governance with project/programme governance. I have authored numerous methods/frameworks and guides - e.g. PRINCE2, P3M3, Routemap and APM's Governance of Co-owned Projects. I'm currently the Exec Director of the Major Projects Association which collaborates with the APM.	To advance the theory and practice of project/programme management by ensuring 'change' is as well governed as 'BAU'.	1) My 30 years varied experience enables me to join up issues, opportunities and ideas across the landscape of project management rather than tackling governance in isolation; 2) I am a connector of people and organisations and will help with SIG outreach; 3) I have worked on various publications in relation to governance which can help with alignment and consistency; 4) I work with lots of organisations and get to see emerging practices in projects.
Obi	Ozonzeadi	I am a project practitioner with varied experience of project development, project delivery, assurance and process improvement as well as sponsorship	I have been involved in the Governance SIG committee previously and would like to continue working with the team to raise the awareness that principles of good sponsorship and project governance should be treated as part of the normal project success criteria	I have a likeable personality, good communication and strong interpersonal skills. My experience of working with both large and small organisations will help in balancing the governance approach we recommend for members.

<p>Martin</p>	<p>Samphire</p>	<p>Fellow of the APM and experienced programme director, portfolio manager, and management consultant having worked cross sector for over 40 years. Mechanical engineer by training I project managed complex capital programmes in my early career in the petrochemical sector with Foster Wheeler. Latterly, as a director and consultant with The Nichols Group, Impact Plus, Hitachi Consulting and 3pmxl, I have led teams engaged in major change and advised clients on major transformational change and P3M improvement programmes across diverse sectors. I have an MSc in programme and project management from Cranfield, am the current Chair of the APM Governance SIG and have been a committee member of the APM Portfolio Management SIG previously. I particularly focus on the role and accountability of the organisation executives and sponsors. I am lead / one of the panel of authors for our publications – Directing Change, Sponsoring Change, Directing Agile Change, Governance of Co-Owned projects.</p>	<p>I have been an APM member since 1986. My objective (originally as now) was to share learning with fellow minded professionals and shape the future of good governance practice and also influence people outside the PM community (e.g. sponsors and Board members) to adopt good governance and sponsorship. I have contributed to the development of the APM and thought leadership in several ways: • Chairing the Governance SIG from 2012-2021 • Being on the Editorial Board of Project Magazine in the 1990s • Delivered presentations, training events and workshops at APM, IPMA, China PM Association and IoD conferences and event. • Had a number of articles published in Project magazine and blogs on the APM website • One of the original members of the Governance SIG (Gov SIG) in 2003 - contributed to the SIG publications and SIG development. • Original members of the APM Portfolio Management SIG • Part of the advisory panel for the APM 2015 Factors in Project Success research • Member of the APM Agile Project Management working group • Member of the Advisory Panel for the update to the APM Competence Model in 2020/21 I am proud of my contribution to, and the development of, both the Gov</p>	<p>Company board experience, governance, business transformation, change management, project / programme / portfolio management, sponsorship, Agile. Also a wide experience of sectors and project types – capital, aerospace, construction, IT, HR, organisational, retail, M&A. Business leadership having been a director of three previous consultancies, as well as now owning and running my own. I bring leadership and organisational skills to the committee as well as the energy to drive progress and results from our investment of, what after all is, a voluntary effort. I am familiar with the journey that the SIG has had to date, am fully supportive of the published strategy and am keen to continue to make an impact working with fellow committee members. My desire is to both enhance the learning and capabilities of the APM members, but also to influence senior executives and sponsors that sit outside the APM community – and have the greatest impact on the successful delivery of project outcomes, in my view. I want to</p>
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			SIG and PFM SIGs and wish to continue to contribute to the Gov SIG.	shape good the future of good governance.
Katherine	Williams	My experience comes from project and programme consultancy in a range of sectors, in particular in complex infrastructure projects, and delivering large-scale cross-border transactional projects for an international law firm. I have worked with organisations to understand how they can govern change more effectively, and in my current role am focused on identifying the opportunities that exist in co-owned governance structures and helping the organization work better with the businesses we interface to and deliver in conjunction with.	I have enjoyed working with the SIG over the last 18 months, from supporting the sponsorship work stream initially, to joining the committee formally last year and working on the sponsorship webinar series and now on the planned SIG podcast series. I would like to continue my involvement with the group and bring my more recent private sector view of project governance to the table.	Varied experience in both public and private sector project settings, in addition to analytical skills and an appreciation for the importance of good governance; having seen both good and bad examples in my relatively short career so far.