

APM Project Professional Qualification



General notes

Time allowed 60 minutes plus 15 minutes reading time.

The case study can be referred to throughout the time allocated.

During the 15 minute reading time, you may make notes.

This candidate brief is based on the project case study you've already seen for Project 2.3 Whiteline Domestic.

This assessment is worth a total of 30 marks.

Background

Now you've been appointed Project Manager for Project 2.3, it's become clear that the project has not been planned, controlled and delivered either efficiently or effectively. Will Rome has identified the need for consistency to ensure project governance is aligned in terms of all the project activities being managed. As a highly experienced Project Manager, he has suggested you investigate how a governance structure can be established and maintained. His view is that being new to the business, you can bring a fresh perspective.

Candidate Brief

Based on the case study and information on how Project 2.3 is being run, you've been asked to investigate how a common project governance structure can be established and maintained for the project. Write a response for Will Rome to cover the following:

- <u>Critically evaluate</u> two approaches, tools or techniques of the appropriate structure and hierarchy for the project, including your recommended roles, that would improve governance and positively impact the project. Make a recommendation for which of your two approaches, tools or techniques would be most suitable, providing a justification for your recommendation.
- <u>Critically evaluate</u> two approaches, tools or techniques of the approaches to ensure those named in your recommended project structure take on the accountabilities and responsibilities expected of them. Make a recommendation for which of your two approaches, tools or techniques would be most suitable, providing a justification for your recommendation.
- <u>Critically evaluate</u> two approaches, tools or techniques of the ways in which the reporting hierarchies and structures during the life of the project should be established and maintained. Make a recommendation for which of your two approaches tools or techniques would be most suitable, providing a justification for your recommendation.

Your response will be presented by Will Rome at the next programme board to feed into discussions on governance of the project. Therefore, ensure your response is suitable for the audience and purpose.

Learning outcome

Learning outcome Establish and maintain the governance structure of a

project to ensure alignment to organisational practice.

Assessment criteria 1.1, 1.2, 1.3

Unit 2 LO 1



















